USA BASEBALL

Combined Financial Statements

December 31, 2018

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The Board of Directors USA Baseball Durham, North Carolina

INDEPENDENT AUDITOR'S REPORT

We have audited the combined financial statements of United States Baseball Federation, Inc. and the Baseball America Foundation, Inc. (USA Baseball), which comprise the combined statement of financial position as of December 31, 2018, and the related combined statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the combined financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the combined financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of USA Baseball as of December 31, 2018, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Koonce, Wooten & Haywood, L.L.P.

Raleigh, North Carolina October 16, 2019

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USA BASEBALL Combined Statement of Financial Position December 31, 2018

ASSETS

CURRENT ASSETS: Cash Restricted Cash Accounts Receivable Inventories Investments Other Current Assets Total Current Assets	\$	3,973,651 287,770 1,317,176 517,408 1,239,983 200,884 7,536,872
PROPERTY AND EQUIPMENT, net	_	410,581
Total Assets	\$_	7,947,453
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES: Bat Licensing Program Accounts Payable and Accrued Expenses Deferred Revenue Total Current Liabilities	\$	930,342 420,262 393,163 1,743,767
NET ASSETSWithout Donor Restrictions	_	6,203,686
Total Liabilities and Net Assets	\$	7,947,453

USA BASEBALL Combined Statement of Activities and Changes in Net Assets For the Year Ended December 31, 2018

REVENUES AND OTHER SUPPORT:		
Bat Licensing Program Royalties	\$	5,059,883
Bat Licensing Program Fines		3,100,000
Major League Baseball Funding		2,531,799
MLB Breakthrough Series/Elite Development Invitational		2,506,219
Event Registration and Room Rebates		2,269,539
Merchandise Sales and Memorabilia		1,651,949
Sponsorship, Licensing, and Donations		756,093
Value In-Kind Donations		680,683
Ticket Sales		563,556
Prospective Development Pipeline		450,000
Other Income		94,350
Dividends and Interest		31,631
Membership Revenue		5,183
National Member Organization Revenue		3,000
Net Realized and Unrealized Loss on Investments		(80,402)
Total Revenues and Other Support	_	19,623,483
EXPENSES AND DIRECT COSTS:		
Expenses:		
Program Services		14,455,855
Management and General		968,024
Total Expenses	_	15,423,879
Direct Control		
Direct Costs: Merchandise Sales		0(5 720
Card Sale Fundraiser		865,739
Total Direct Costs		51,007
Total Direct Costs		916,746
Total Expenses and Direct Costs		16,340,625
CHANGES IN NET ASSETS WITHOUT DONOR RESTRICTIONS		3,282,858
NET ASSETS WITHOUT DONOR RESTRICTIONS		
Beginning of Year		2,920,828
		, ,
NET ASSETS WITHOUT DONOR RESTRICTIONS	¢	
End of Year	\$	6,203,686

USA BASEBALL Combined Statement of Functional Expenses For the Year Ended December 31, 2018

		Program Services		Management and General		Total
SALARIES AND EMPLOYEE RELATED EXPENSES:		Services		and General		Total
SALARIES AND EWI LOTEE RELATED EXPENSES. Salaries	\$	1,919,854	\$	453,990	\$	2,373,844
Employee Related Expenses	Φ	465,114	Φ	433,990 85,933	φ	2,373,844 551,047
Total Salaries and Employee Related Expenses		2,384,968	-	539,923	_	2,924,891
Total Salaries and Employee Related Expenses		2,384,908	-	559,925	_	2,924,091
OPERATING EXPENSES:						
Travel		3,467,255		13,624		3,480,879
Bat Licensing Program		2,802,841		-		2,802,841
Professional Services		1,217,599		127,843		1,345,442
Honorarium/Umpire Fees		1,161,549		-		1,161,549
Program Supplies		846,981		29,564		876,545
Rent:		,		ŕ		,
Playing Facilities		690,956		-		690,956
Office Facilities		136,782		32,345		169,127
Value In-Kind Donations		670,639		10,044		680,683
Insurance		291,725		21,185		312,910
Postage and Shipping		194,057		3,390		197,447
Depreciation		126,184		39,734		165,918
Promotions/Shows		88,451		7,837		96,288
Office Supplies and Utilities		59,377		26,060		85,437
Printing		80,158		2,697		82,855
SafeSport		82,259		-		82,259
Bank Service Charges		70,230		3,253		73,483
Meeting/Directors Expense		-		51,940		51,940
Telephone		35,628		14,490		50,118
Other		37,211		9,666		46,877
Accounting		-		16,237		16,237
MLB/USOC Relations		980		15,007		15,987
International Relations (IBAF/COPABE)		8,463		3,185		11,648
Medical and Safety		1,562		-		1,562
Total Operating Expenses	_	12,070,887	-	428,101	_	12,498,988
Total Functional Expenses	\$	14,455,855	\$_	968,024	\$_	15,423,879

USA BASEBALL Combined Statement of Cash Flows For the Year Ended December 31, 2018

CASH FLOWS FROM OPERATING ACTIVITIES: Changes in Net Assets Adjustments to Reconcile Changes in Net Assets to Net Cash Provided by Operating Activities:	\$	3,282,858
Depreciation		165,918
Net Realized and Unrealized Loss on Investments		80,402
Changes in Operating Assets and Liabilities:		00,402
Inventories		(56,297)
Accounts Receivable		(919)
Other Current Assets		(24,083)
Accounts Payable and Accrued Expenses		(36,615)
Deferred Revenue		
Bat Licensing Program		153,578
* *		(200,861)
Net Cash Provided by Operating Activities:		3,363,981
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of Property and Equipment		(239,046)
Purchases of Investments		(727,021)
Proceeds from Sale of Investments		645,588
Net Cash Used by Investing Activities:		(320,479)
	_	(520,175)
NET INCREASE IN CASH AND RESTRICTED CASH		3,043,502
CASH AND RESTRICTED CASHBeginning of Year	_	1,217,919
CASH AND RESTRICTED CASHEnd of Year	\$	4,261,421

1. <u>Summary of Significant Accounting Policies</u>

A. Nature of Operations:

The United States Baseball Federation, Inc. (the Federation) was incorporated in the state of Michigan in 1965 and acts as the national governing body for the sport of baseball in compliance with the Amateur Sports Act of 1978 and the Constitution and Bylaws of the United States Olympic Committee. The Federation is supported primarily through sponsorships, donations, ticket and merchandise sales, event registrations, and Major League Baseball. The Baseball America Foundation, Inc. (the Foundation) was established in 1985 in the state of New Jersey for the purpose of managing and administering the funds given by the Los Angeles Olympic Organization Committee to the Federation.

The Federation and the Foundation are collectively referred to herein as USA Baseball (USAB).

B. Basis of Presentation:

The combined financial statements have, in all material respects, been prepared on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles (U.S. GAAP). U.S. GAAP also requires not-for-profit organizations to classify resources into two net asset categories according to externally-imposed restrictions. Accordingly, net assets of USAB and changes therein are classified and reported as follows:

Without Donor Restrictions--Net assets that are not subject to externally-imposed restrictions.

<u>With Donor Restrictions</u>--Net assets subject to externally-imposed restrictions that may or will be met either by actions of USAB and/or the passage of time. Also, net assets subject to externally-imposed stipulations that they be maintained permanently by USAB. USAB does not have any net assets with donor restrictions.

The combined financial statements include the accounts of the Federation and the Foundation. All significant interagency accounts and transactions have been eliminated in combination.

C. Accounting Estimates:

The preparation of combined financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

D. Contributions and Other Revenue:

Annual contributions and grants are generally available for unrestricted use in the related year unless specifically restricted by the donor. Unconditional promises to give are recorded as revenues or gains in the period received and as assets, decreases of liabilities or expenses depending on the form of the benefits received. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

Contributions received are recorded as support with or without donor restrictions depending on the existence or nature of any donor restrictions. If a restriction is fulfilled in the same time period in which the contribution is received, USAB reports the support as without donor restrictions. Contributions are recognized as revenue in the period the commitment is received.

1. Summary of Significant Accounting Policies (Continued)

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contributions. At December 31, 2018, there were no unconditional promises to give.

Grants and other contributions of cash and other assets are reported as support with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the combined statement of activities and changes in net assets as net assets released from restrictions.

Gifts of land, building, and equipment are presented as support without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as support with donor restrictions. Absent explicit donor stipulations about how long those long-lived assets must be maintained, USAB reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Contributions of donated services that create or enhance nonfinancial assets or that require specialized skills are provided by individuals processing those skills and would typically need to be purchased if not provided by donation are recorded at their fair values in the period received.

Revenue from usage fees and other income are recognized as revenue when the service is provided.

E. Cash and Cash Equivalents:

For the purposes of the combined statement of cash flows, USAB considers cash and highly liquid cash investments with an original maturity of three months or less to be cash equivalents. USAB had no cash equivalents at December 31, 2018. Restricted cash represents funds that have been designated for a specific purpose and time. All restricted cash is held in escrow for the Youth Baseball Bat Licensing Program (see Note 12).

A reconciliation of cash and restricted cash as shown in the combined statement of cash flows is as follows:

Current Assets:	
Cash	\$ 3,973,651
Restricted Cash	287,770
	\$ <u>4,261,421</u>

F. Investments:

Investments in marketable securities with readily determinable fair values are reported at their fair values in the combined statement of financial position. Fair value is based on quoted market prices. Net realized gains and losses and changes in net unrealized market gains and losses are determined by comparing cost to proceeds and fair value, respectively. Realized gains and losses on the sale of investments are determined using the specific identification method.

1. Summary of Significant Accounting Policies (Continued)

G. Inventories:

Inventories are stated at the lower of cost or net realizable value and are accounted for on a first in, first out basis. All donated inventories are recorded at fair market value.

H. Accounts Receivable:

Accounts receivable results primarily from the accrual of sponsorships and licensing revenue. A provision for doubtful accounts has not been established as management considers all accounts receivable at year-end to be collectable.

I. Property and Equipment:

Property and equipment is recorded at cost or estimated fair value at the date of donation. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets, which range from 3 to 10 years. Acquisitions of property and equipment in excess of \$1,000 and with a useful life over one year are capitalized.

J. Impairment of Long-Lived Assets:

USAB reviews the carrying value of long-lived assets for impairment whenever certain triggering events or changes in circumstances indicate that the carrying amounts of any asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the excess of the carrying amount over the fair value of the assets. Based on management's assessment of long-lived assets, there was no impairment for the year ended December 31, 2018.

K. Advertising:

USAB follows the policy of charging the costs of advertising to expense as incurred. Advertising costs were \$96,288 for the year ended December 31, 2018 and are recorded as a part of promotions/shows expense.

L. Functional Expenses:

The costs of providing the program and supporting services of USAB are included in the combined statement of functional expenses. Directly identifiable expenses are charged to programs and supporting services. Expenses related to more than one function are charged to programs and supporting services on the basis of estimates made by USAB management.

M. Income Taxes:

The Federation and the Foundation have been recognized as tax exempt pursuant to Section 501(c)(3) of the Internal Revenue Code. Income from certain activities not directly related to their tax-exempt purpose is subject to taxation as unrelated business income. In addition, USAB qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(2) for the Federation and Section 509(a)(1) for the Foundation.

It is USAB's policy to evaluate all tax positions to identify those that may be considered uncertain. All identified material tax positions are assessed and measured by a "more-likely-than-not" threshold to determine if the benefit of any certain tax position should be recognized in the period the change occurs. USAB has concluded that as of December 31, 2018, there are no uncertain tax positions taken or expected to be taken that would require recognition of a liability or disclosure in the combined financial statements.

1. <u>Summary of Significant Accounting Policies (Concluded)</u>

USAB files its Form 990 series tax returns in the U.S. Federal jurisdiction and with the North Carolina Department of Revenue. USAB's tax returns are subject to examination by the Internal Revenue Service for a period of three years after the respective filing deadlines. USAB's state tax returns for the same years are subject to examination by state authorities for similar time periods.

N. Adoption of New Accounting Pronouncement:

For the year ended December 31, 2018, USAB adopted FASB ASU 2016-14, *Not-for-Profit Entities* (*Topic 958*): *Presentation of Financial Statements of Not-for-Profit Entities*. This guidance is intended to improve the net asset classification requirements and the information presented in the combined financial statements and notes about a not-for-profit entity's liquidity, financial performance, and cash flows. A key change required by ASU 2016-14 is the net asset classes used in these combined financial statements wherein amounts previously reported as unrestricted net assets are now reported as net assets without donor restrictions and amounts previously reported as temporarily restricted net assets and permanently restricted net assets, if applicable, are now reported as net assets with donor restrictions. The guidance also enhances disclosures for board designated amounts, composition of net assets without donor restrictions, liquidity, and expenses by both their natural and functional classification.

2. <u>Cash Concentrations</u>

At December 31, 2018 and at various times throughout the year ended December 31, 2018, USAB maintained cash balances with financial institutions in excess of Federal Deposit Insurance Corporation insured limits. Uninsured funds were \$4,050,355 at December 31, 2018.

3. Donated Goods

Donated goods are valued at fair market value. USAB received \$680,683 of noncash contributions of goods during the year ended December 31, 2018.

4. <u>Property and Equipment</u>

Property and equipment consist of the following:

Furniture and Equipment Accumulated Depreciation	\$	951,551 (540,970)
Property and Equipment, net	\$_	410,581

5. Line of Credit

USAB has available for its use a \$100,000 line of credit collateralized by all inventory, chattel paper, accounts receivable, equipment, and general intangibles. Interest on advances is payable at the London Interbank Offered Rate plus 2.5% and is due and payable monthly. The principal and any accrued unpaid interest are due and payable upon demand. The principal balance of this loan must be reduced to a zero balance for a period of at least 30 consecutive days during the year. At December 31, 2018, there was no amount owed under this line of credit.

6. <u>Investments</u>

At December 31, 2018, USAB's investments were held at and managed in one brokerage account. All investments were measured at fair value and include common stocks, exchange-traded and closed-end funds, corporate bonds, government securities, and mutual funds.

Investments of USAB at December 31, 2018 consisted of the following:

	Historical			Fair
		Cost		Value
Equity Securities	\$	490,616	\$	507,590
Mutual Funds		263,103		255,924
Exchange-Traded and Closed-End Funds		195,373		214,873
Government Securities		155,324		154,677
Corporate Bonds		107,931	_	106,919
	\$	1,212,347	\$_	1,239,983

USAB's investments are exposed to various risks, such as interest rate, credit, and market risks. Interest rate risk is the risk an entity may face should interest rate variances affect fair value of investments. Credit risk is the risk that an issuer or counterparty to an investment will not fulfill its obligations. Market risk is the risk associated with certain investment securities, such that it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the combined financial statements.

7. Fair Value

USAB follows ASC 820, *Fair Value Measurements and Disclosures*, as amended, with respect to fair value measurements of its financial assets and liabilities. This standard defines fair value as the exit price, or the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date. The standard also establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available.

The hierarchy is broken down into three levels. Level 1 inputs are quoted market prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs include quoted prices for similar assets or liabilities in markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs (other than quoted prices) that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable inputs for the asset or liability. Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

7. <u>Fair Value (Continued)</u>

In accordance with ASC 820, the table below provides information by level for assets that are measured at fair value on a recurring basis at December 31, 2018:

	ìı	oted Prices Active arkets for	Significant Other	Significant		
		dentical	Observable	Unobservable		
		Assets	Inputs	Inputs		
		Level I)	(Level II)	(Level III)		Total
Equity Securities	\$	507,590	\$	\$	\$	
Mutual Funds		255,924				
Exchange-Traded and Closed-End Funds		214,873				
Government Securities		154,677				
Corporate Bonds		106,919				
	\$	1,239,983	\$	\$	\$_	

8. <u>Leases</u>

USAB leases certain equipment under leases expiring in December 2020. Equipment lease expense was \$10,437 for the year ended December 31, 2018 and is included in printing expense.

During 2017, USAB entered into a lease for the USAB Fulfillment Center warehouse, to conclude in May 2020. The remaining lease term is 17 months. Lease expense was \$44,827 during the year ended December 31, 2018.

In December 2018, USAB signed a new lease for office facilities for 18 months, to conclude in May 2020. The remaining lease term is 17 months. Lease expense was \$169,127 for the year ended December 31, 2018.

Future lease expense for USAB is projected to be as follows:

Years Ending	
December 31	
2019	\$ 225,180
2020	95,961
	\$321,141

9. USAB National Training Complex Agreement/Lease

On October 9, 2008, USAB entered into a 10-year license agreement with the town of Cary, North Carolina to use the baseball complex at Thomas Brook Park in Cary, North Carolina. USAB will annually, over the term of this license agreement, pay a base license fee of \$20,000 per year. USAB will also pay an additional license fee, a portion of all sponsorship and signage revenue, and a portion of retail merchandise sales. The Town of Cary is guaranteed a minimum payment of sponsorship and signage revenue of \$125,000 for the first year, \$150,000 for years two through five, and \$150,000 with a consumer price index adjustment for years six through ten. Under this license agreement, USAB incurred fees of \$266,579 for the year ended December 31, 2018, which are included in rent-playing facilities in the combined statement of functional expenses. Additional rent payments of \$36,088 were made outside of the license agreement for individual events and are also included in rent-playing facilities in the combined statement of Cary, North Carolina. Until a new contract is executed, both parties have agreed to continue operating under the basic terms of the expired agreement.

10. Retirement Plan

USAB maintains a 401(k) plan in which eligible employees are able to enter the deferral portion of the plan immediately upon electing to participate. Employees who have attained the age of 21 are eligible to participate. Under the plan, USAB will make matching contributions equal to 100% of the employee's elective deferral contributions, up to 3% of the employee's compensation, and 50% of the elective deferral contributions over 3% of the employee's compensation, but not to exceed 5% of compensation. USAB made matching contributions of \$84,435 for the year ended December 31, 2018.

11. Major League Baseball Agreement

USAB granted exclusively to Major League Baseball Properties, Inc. and MLB Advanced Media, LLC, the rights to use, license and sublicense, on a worldwide, nonroyalty bearing basis all commercial and editorial rights and interest and other rights to generate revenue for the term beginning January 2016 and concluding December 2021. USAB will receive funding for its operations from the Office of the Commissioner of Baseball, with the minimum amounts as follows:

2018	\$ 2,600,000
2019	2,704,000
2020	2,812,160
2021	2,924,646

There is also revenue sharing between the entities in this agreement.

12. Youth Baseball Bat Licensing Program

During 2017, USAB entered into USA Baseball Youth Bat Performance Standard Trademark License Agreements with 12 bat manufacturers in which the licensees pay USAB a licensing royalty of 5% of net sales of approved bats bearing the trademark, paid on a quarterly basis. This agreement runs through December 31, 2022.

Also during 2017, USAB entered into Youth Bat Licensing Royalty Agreements with five youth baseball organizations in which USAB distributes 2.75% of the 5% royalties received from the bat manufacturer's agreements. Distributions are made on a quarterly basis. The monies are kept in a separate bank account from USAB's general funds and are included in restricted cash on the combined statement of financial position. USAB has payables to youth baseball organizations of \$930,342 included in bat licensing program on the combined statement of financial position.

USAB retains 2.25% of the 5% of royalties received from the bat manufacturer's agreements. During 2018, USAB earned bat licensing program income of \$5,059,883 included on the combined statement of activities and changes in net assets.

During 2018, USAB imposed a \$3,100,000 fine for violation of the bat licensing agreement, which the manufacturer paid in full.

13. Board Designated Endowment Fund

The Foundation's invested funds provide long-term support to the Federation. As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. A board-designated endowment fund is generally created when a governing board designates or earmarks a portion of its net assets without donor restrictions to be invested for a long, and possibly unspecified, period of time.

The State of North Carolina enacted the North Carolina Uniform Prudent Management of Institutional Funds Act (UPMIFA) effective March 2009, the provisions of which apply to endowment funds existing on or established after that date. Absent donor stipulations to the contrary, the provisions of this state law do not impose either a permanent or temporary restriction on the income or capital appreciation derived from the original gifts.

Changes in board-designated endowment assets of the year ended December 31, 2018 are as follows:

Endowment Net Assets at January 1, 2018	\$	1,631,807
Investment Return:		
Investment Income, net		2,158
Net Appreciation (Depreciation):		
Realized and Unrealized		(80,402)
Total Investment Return	_	(78,244)
Reclassifications		-
Contributions		-
Other Expense		-
Amount Appropriated for Expenditure	_	(276,768)
Endowment Net Assets at December 31, 2018	\$_	1,276,795

13. Board Designated Endowment Fund (Continued)

Investment Return Objectives and Strategies

The Foundation's investment policies include investment objectives relative to its long-term investments. The overall objective is to maximize the return on invested assets while minimizing risk and expenses. To achieve this overall objective, the Foundation has employed investment strategies of diversification, credit quality and asset-allocation ranges. In addition, investments within the portfolio should be readily marketable. The invested composition at any given time is dependent upon a number of factors, including the amount available for investment and current market conditions.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation has a policy of distributing amounts over an established corpus amount of \$1,050,000, with approval by the Board of Directors. In establishing this policy, the Foundation considered the long-term expected return on its investments. Accordingly, the Foundation expects the current spending policy to sustain its endowment and investment return objectives.

14. Liquidity and Availability

USAB manages its liquid assets by investing holdings in interest-bearing deposits, bonds, mutual funds, and similar investments to ensure that there are adequate resources to cover operating and capital needs. Departmental budgets are prepared through extensive meetings and those budgets are converted to cash flow budgets in order to anticipate cash needs.

The following reflects USAB's financial assets (cash and cash equivalents and investments) as of December 31, 2018 expected to be available within one year to meet the cash needs for general expenditures:

Financial assets available within one year:	
Cash	\$ 4,261,421
Accounts Receivable	1,317,176
Investments	189,983
Financial assets, at year end	 5,768,580
Less those unavailable for general expenditures	
within one year, due to:	
Contractual restrictions	287,770
Financial assets available to meet cash needs for general	
expenditures within one year	\$ 5,480,810

15. <u>Subsequent Events</u>

USAB evaluated the events and transactions subsequent to its December 31, 2018 combined statement of financial position date and determined there were no significant events to report through October 16, 2019, which is the date USAB issued its combined financial statements.

Board of Directors USA Baseball Durham, North Carolina

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION

We have audited the combined financial statements of USA Baseball as of and for the year ended December 31, 2018, and have issued our report thereon dated October 16, 2019, which contained an unmodified opinion on those combined financial statements. Our audit was performed for the purpose of forming an opinion on the combined financial statements as a whole.

The supplementary information is presented for the purposes of additional analysis and is not a required part of the combined financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the combined financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the combined financial statements as a whole.

Koonce, Wooten & Haywood, L.L.P.

Raleigh, North Carolina October 16, 2019

USA BASEBALL Combining Statement of Financial Position December 31, 2018

ASSETS

		nited States Baseball	-	Baseball America					
	Federation,		Foundation,						
	Inc.		Inc.		Eliminations			Total	
CURRENT ASSETS:									
Cash	\$	3,938,625	\$	35,026	\$	-	\$	3,973,651	
Restricted Cash		287,770		-		-		287,770	
Investments		-		1,239,983		-		1,239,983	
Account Receivable		1,317,176		-		-		1,317,176	
Inventories		517,408		-		-		517,408	
Other Current Assets		199,098		1,786		-		200,884	
Total Current Assets	_	6,260,077	-	1,276,795		-	-	7,536,872	
PROPERTY AND EQUIPMENT, net	_	410,581	. <u> </u>	-		-	_	410,581	
Total Assets	\$	6,670,658	\$	1,276,795	\$	-	\$_	7,947,453	

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES:							
Bat Licensing Program	\$	930,342	\$	-	\$	-	\$ 930,342
Accounts Payable and Accrued Expenses		420,262		-		-	420,262
Deferred Revenue	_	393,163		-	_	-	 393,163
Total Current Liabilities	_	1,743,767		-		-	 1,743,767
NET ASSETSWithout Donor Restrictions	-	4,926,891	· -	1,276,795	_	-	 6,203,686
Total Liabilities and Net Assets	\$	6,670,658	\$	1,276,795	\$	-	\$ 7,947,453

USA BASEBALL Combining Statement of Activities and Changes in Net Assets For the Year Ended December 31, 2018

		Jnited States Baseball Federation, Inc.	Baseball America Foundation, Inc.		Eliminations		Total
REVENUES AND OTHER SUPPORT:				_			
Bat Licensing Program Royalties	\$	5,059,883	\$ -	\$	-	\$	5,059,883
Bat Licensing Program Fines		3,100,000	-		-		3,100,000
Major League Baseball Funding		2,531,799	-		-		2,531,799
MLB Breakthrough Series/Elite Development							
Invitiational		2,506,219	-		-		2,506,219
Event Registration and Room Rebates		2,269,539	-		-		2,269,539
Merchandise Sale and Memorabilia		1,651,949	-		-		1,651,949
Sponsorships, Licensing, and Donations		756,093	-		-		756,093
Value In-Kind Donations		680,683	-		-		680,683
Ticket Sales		563,556	-		-		563,556
Prospective Development Pipeline		450,000	-		-		450,000
Other Income		371,118	-		(276,768)		94,350
Dividends and Interest		29,473	2,158		-		31,631
Membership Revenue		5,183	-		-		5,183
National Member Organization Revenue		3,000	-		-		3,000
Net Realized and Unrealized Loss on Investments		-	(80,402)		-		(80,402)
Total Revenues and Other Support		19,978,495	(78,244)		(276,768)	_	19,623,483
EXPENSES AND DIRECT COSTS: Expenses:							
Program Services		14,455,855	-		-		14,455,855
Management and General	_	968,024	276,768		(276,768)		968,024
Total Expenses	_	15,423,879	276,768		(276,768)	_	15,423,879
Direct Costs:		065 720					065 720
Merchandise Sales		865,739	-		-		865,739
Card Sales and Fundraiser	-	51,007				_	51,007
Total Direct Costs	-	916,746				_	916,746
Total Expenses and Direct Costs	_	16,340,625	276,768		(276,768)		16,340,625
CHANGES IN NET ASSETS		2 (27 970	(255.012)				2 202 050
WITHOUT DONOR RESTRICTIONS		3,637,870	(355,012)		-		3,282,858
NET ASSETS WITHOUT DONOR RESTRICTIONS							
Beginning of Year	_	1,289,021	1,631,807			_	2,920,828
NET ASSETS WITHOUT DONOR RESTRICTIONS End of Year	\$	4,926,891	\$ 1,276,795	\$	_	\$	6,203,686
	=					-	